

Established in 1839, and celebrating 35 years as United Bankshares, Inc.

2019 Report to Shareholders United Bankshares, Inc.

#### TO OUR SHAREHOLDERS,

# 2019 was a year for celebration

which included our company's 180<sup>th</sup> anniversary, and the 35<sup>th</sup> anniversary of United Bankshares as we know it today. Our company began in March 1839 as a branch of the Northwestern Bank of Virginia in Parkersburg, Virginia (now West Virginia). After the Civil War, the bank

was re-established in June 1865 as The Parkersburg National Bank. United Bankshares was later formed in 1984 after a change in the banking laws to permit bank holding company expansion. With a well-define

expansion. With a well-defined acquisition strategy in place, United has grown into one of the most successful and valuable regional banking franchises in the nation.

**1839** United's roots took hold 180 years ago on St. Patrick's Day as a branch of the Northwestern Bank of Virginia.





1865 Bank re-established following the Civil War as The Parkersburg National Bank



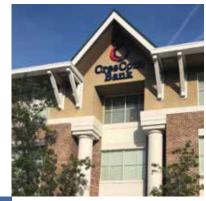
**1984** United Bankshares formed

**2019** United Bankshares celebrated its 35th anniversary.

## In 2019 we also celebrated

another very successful year for our shareholders. We achieved record earnings, outperformed our peers in profitability, increased the dividend to shareholders for the 46th consecutive year, outperformed peer total shareholder returns, and announced the 32nd acquisition of the current administration, Carolina Financial Corporation with assets of \$4.5 billion and offices in North Carolina, South Carolina, and Georgia. This acquisition

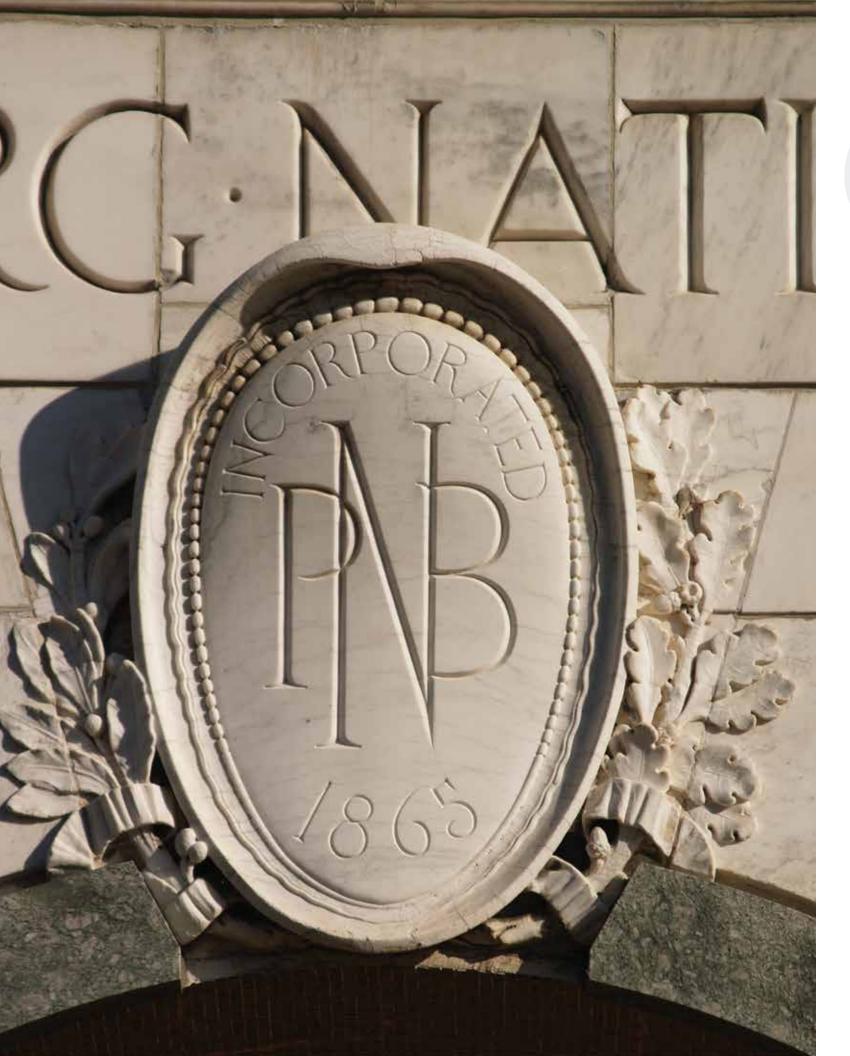
expands the company into some of the fastest growing markets in the country.





Wilmington, North Carolina and Charleston, South Carolina offices of CresCom Bank, part of Carolina Financial Corporation: United's latest acquisition





To quote Sandler O'Neill + Partners L.P.,
Company Note of November 20, 2019,
"We think an expansion South makes sense
for the company, adding franchise value
in high-growth markets in Charleston,
Charlotte, Columbia, Greenville (S.C.),
Myrtle Beach, Raleigh, and Wilmington."

Few, if any, regional banking companies have come further and more successfully than United Bankshares. The United team has transformed the former Parkersburg National Bank in Parkersburg, West Virginia, a single-office, \$100 million bank into the current United, soon to have \$25 billion in assets and 230 offices in West Virginia, Virginia, Ohio, Pennsylvania, Maryland, North Carolina, South Carolina, Georgia, and the nation's capital. United will rank in the top 35 banking companies in the nation based upon market capitalization.



With its latest acquisition,
United will rank in the top
35 banking companies in the
nation based upon
market capitalization.

Prior to Carolina Financial, we more than doubled the size of our company through three acquisitions in less than 3½ years. In January 2014 we closed our acquisition of Virginia Commerce, followed by the November 2015 announcement of the Bank of Georgetown transaction which closed in June 2016. In August 2016 we announced Cardinal with the closing in April 2017. All of

increased our market share in one of the best markets in the USA, the Washington, DC MSA. United is proud to be the largest community bank headquartered in the nation's capital, as well as the largest community bank headquartered in the Commonwealth of Virginia.



Doubling our size in 3½ years through three important acquisitions in the Washington, DC area, United is poised for continued success in the region.









### **2013** DEPOSIT MARKET SHARE

Washington, D.C. - Arlington - Alexandria MSA

Deposit Rank	Institution	Total Market Share (%)
1	Wells Fargo & Co.	15.48
2	Capital One Financial Corp.	14.41
3	Bank of America Corp.	13.94
4	SunTrust Banks Inc.	10.83
5	BB&T Corp.	8.63
6	PNC Financial Services Group, Inc.	6.91
7	Citigroup Inc.	4.31
8	M&T Bank Corp.	2.65
9	HSBC Holdings Plc	2.13
10	Eagle Bancorp Inc.	1.89
11	Toronto-Dominion Bank	1.49
12	Sandy Spring Bancorp Inc.	1.48
13	Burke & Herbert Bank & Trust Co.	1.44
14	Virginia Commerce Bancorp, Inc.	1.43
15	United Bankshares Inc.	1.39
16	Cardinal Financial Corp.	1.39
17	Washington First Bankshares, Inc.	0.63
18	Middleburg Financial Corp.	0.60
19	Old Line Bancshares, Inc.	0.52
20	Bank of Georgetown	0.50
	Other market participants	7.95
		100.00

#### 2019 DEPOSIT MARKET SHARE

Washington, D.C. - Arlington - Alexandria MSA

Deposit Rank	Institution	Total Market Share (%)
1	Bank of America Corp.	17.46
2	Capital One Financial Corp.	16.64
3	Truist Financial Corp.	15.16
4	Wells Fargo & Co.	12.79
5	PNC Financial Services Group, Inc.	6.46
6	Citigroup Inc.	4.00
7	United Bankshares Inc.	3.93
8	Eagle Bancorp Inc.	3.21
9	Sandy Spring Bancorp Inc.	2.43
10	HSBC Holdings	2.10
11	Toronto-Dominion Bank	2.02
12	M&T Bank Corp.	1.90
13	Atlantic Union Bkshs Corp.	1.81
14	Burke & Herbert Bank & Trust Co.	1.10
15	Revere Bank	0.77
16	WesBanco Inc.	0.70
17	John Marshall Bancorp Inc.	0.58
18	FVCBankcorp Inc.	0.57
19	Community Finl Corp.	0.48
20	Workers United	0.47
	Other market participants	5.44 100.00

United's franchise value increased significantly in the Washington, DC - Arlington - Alexandria Metropolitan Statistical Area (MSA) following important acquisitions in the area. United's deposit market share rose from #15 in 2013 to #7 in 2019.



"This is the greatest relationship that I have ever had with a bank."

Norman D. Jemal

Principal



"When it comes to service, United hits it out of the park."

LERNER ENTERPRISES

Robert K. Tanenbaum Principal

Arthur N. Fuccillo Executive Vice President

Ronald E. Charvet, Jr.
Senior Vice President, Asset Management



"United has written the book on relationship banking."

THE WILKES COMPAN

Chairman

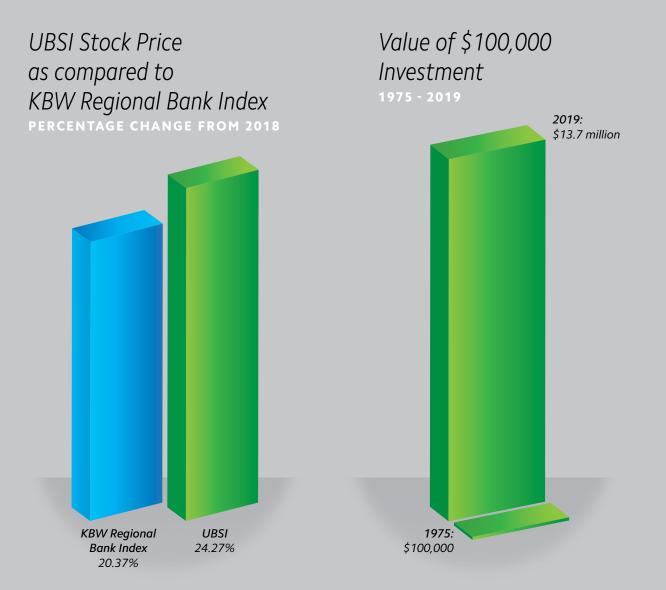
Our West Virginia franchise has also become much more valuable because of our #2 market share position in West Virginia, which includes out-of-state competitors such as Huntington, FifthThird, Truist, and M&T. United Bankshares is West Virginia's largest publicly traded company with headquarters in the state.

In 2019 we achieved record net earnings of \$260 million, while diluted earnings per share increased from \$2.45 to \$2.55. Our return on assets was 1.34%, considerably outperforming our Federal Reserve peer group at 1.21% as of September, 30, 2019. The price of United stock increased 24.27% for the year compared to the KBW Regional Bank Index increase of 20.37%.



United Bankshares is West Virginia's largest publicly traded company with headquarters in the state.





During the 44 years of the current administration, United has increased the dividend to shareholders every year, and outperformed the KBW Bank Index since its inception in 1992 with a total return of 833% compared to United's return of 1190%.

United achieved record
net earnings of \$260 million
in 2019 and outperformed
peers in profitability and
shareholder returns.

If you had invested \$100,000 at the start of this administration, including dividend reinvestment, it would have been worth approximately \$13.7 million at December 31, 2019. Over this same period, United's share price has increased from \$1.50 to a 2016 high of \$49.35. The dividend has increased from \$0.055 to \$1.37 at year-end 2019.



United Bank offices in Bethesda, Maryland and Charlottesville, Virginia



United continues to be a member of the Dow Jones US Select Dividend Index which includes the highest dividend paying companies derived from the Dow Jones US Index, as well as a member of the S&P High

This Index is designed to measure the performance of companies within the S&P Composite 1500 that have

Yield Dividend Aristocrats Index.

followed a managed dividend policy of consistently increasing dividends every year for at least 20 years. United is also *listed* on the NASDAQ US Dividend Achievers 50 Index which is comprised of the top 50 securities by modified dividend yield from the NASDAQ US

Broad Dividend Achiever Index.









The United team celebrated the 20th anniversary of its NASDAQ listing in 2007.

# PENNSYLVANIA ОНІО VIRGINIA VIRGINIA SOUTH CAROLINA GEORGIA **LOCATIONS** United banking and mortgage offices • Carolina Financial banking and mortgage offices

Asset quality numbers for United continued to be sound. At December 31, 2019, United's percentage of nonperforming assets to assets was 0.75%. United continued to be wellcapitalized based upon regulatory guidelines. United's risk-based capital ratio was 14.70% at December 31, 2019, while its common equity Tier I capital ratio, Tier I capital and leverage ratios were 12.53%, 12.53% and 10.48% respectively. The regulatory requirements at December 31, 2019, for a well-capitalized financial institution were a risk-based capital ratio of 10.0%, a common equity Tier I capital ratio of 6.5%, a Tier I capital ratio of 8.0%, and a leverage ratio of 5.0%.



STATES PLUS DISTRICT OF COLUMBIA

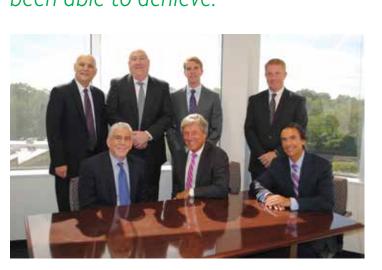
With the Carolina Financial
Corporation acquisition,
United will grow to
230 full-service banking
and mortgage offices
in eight states and
Washington, DC.



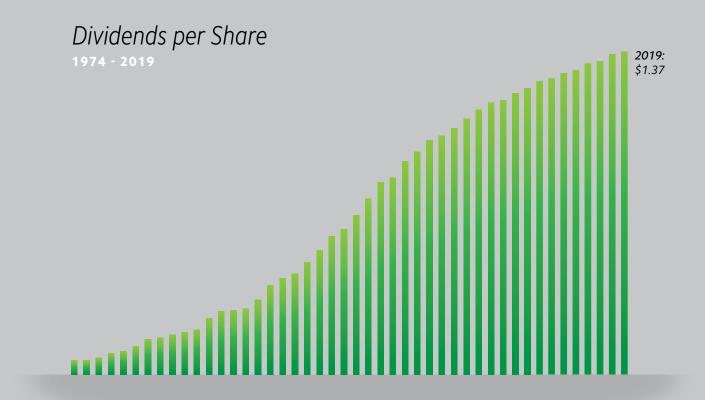
United Bank offices in Vienna, Virginia and Charleston, West Virginia.

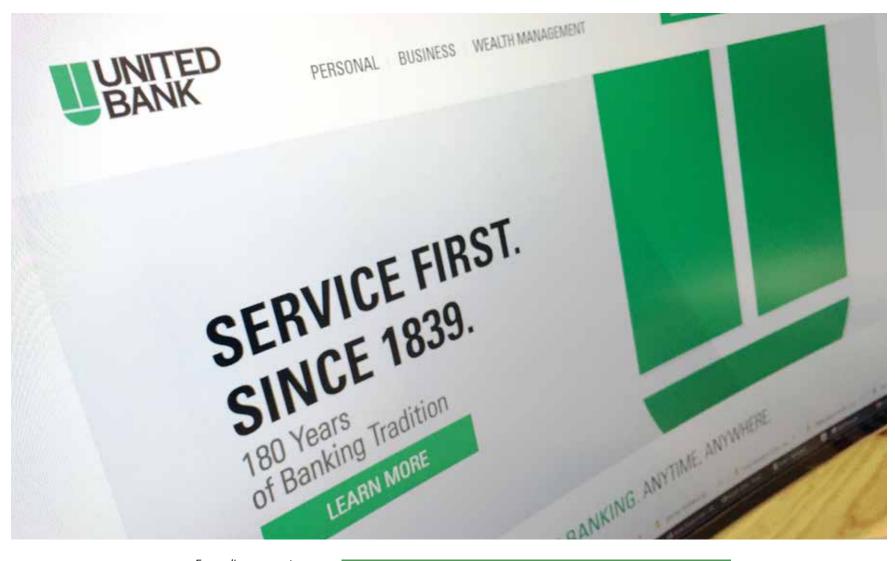
We believe our past performance is a great indicator of our future performance and opportunities. When you buy United stock, you buy management that has been very successful over many years in many different interest rate and economic cycles.

United has a proven track record with the ability to manage change and outperform the competition. There is no better indicator of consistent, strong financial performance over many years than increasing the dividend to shareholders for 46 consecutive years. This is a record only one other major banking company in the nation has been able to achieve.

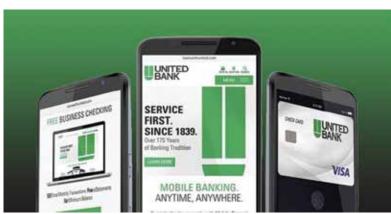








Expanding our customer base through technology: United's award-winning website and best-in-class mobile offering



The digital transformation is having a significant impact on how banking services are delivered now, and in the future. As technologies evolve, we will continue to offer state-of-the-art banking services and best-in-class customer experience. We are focused on optimizing our branch network and leveraging market analytics to expand our customer base.





United offices in
Arlington, Virginia
and Washington, DC
feature a collaborative,
customer-focused design
interwoven with digital
displays and new banking
technologies.

As I have said many times before, our competitive advantage is our people. Every day we make a positive difference in the lives of our shareholders, our customers, our employees, and our communities. As a company that has been blessed in many ways, we continue to be committed to giving back. In 2019 our team members gave thousands of hours of service to numerous organizations, and our company made substantial contributions to many worthwhile community organizations.



United's commitment to its communities recently received national recognition from the American Bankers Association

Foundation for being the top employee volunteer program in the nation.

The award specifically recognized United's
Community Reinvestment
Action Committee which oversaw the creation of
United's bank-wide volunteer infrastructure to connect employees to high-impact service opportunities, aligning our community efforts behind common goals to move the needle on key challenges facing

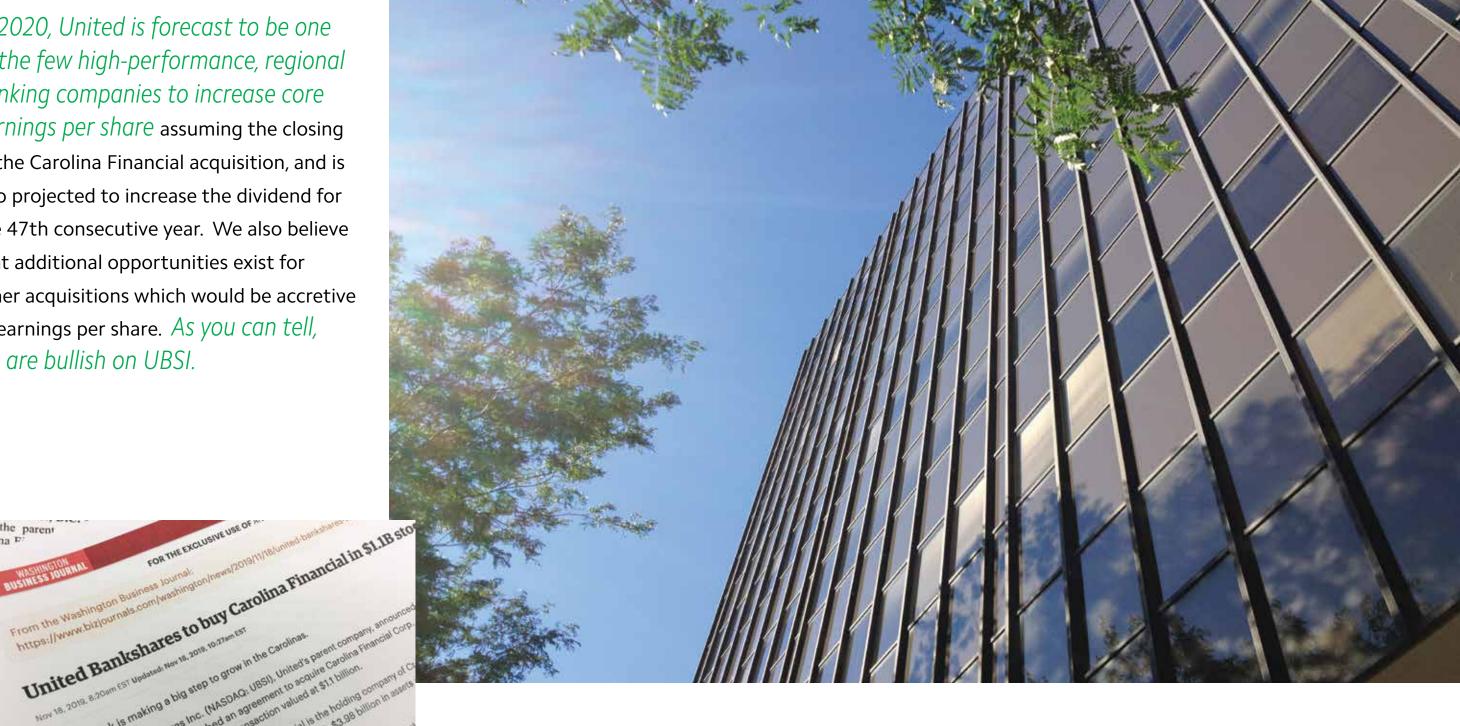


the communities we serve. United also received an "Outstanding" regulatory rating during its most recent Community Reinvestment Act examination. When it comes to giving back, United is among the best of the best.

In 2020, United is forecast to be one of the few high-performance, regional banking companies to increase core earnings per share assuming the closing of the Carolina Financial acquisition, and is also projected to increase the dividend for the 47th consecutive year. We also believe that additional opportunities exist for other acquisitions which would be accretive to earnings per share. As you can tell, we are bullish on UBSI.

> Monday morning it has reached an agree the Monday morning it has reached an agree at the morning it has reached an agree at the morning it has a second to Monday morning it has reached an agreeme
> (NASDAQ: CARO) in an all-stock transaction

SI), the parent



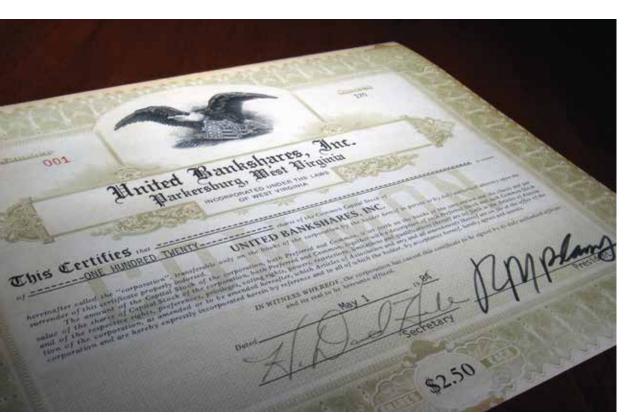
Measured growth through acquisitions has been key to United's success.

With a high level of insider ownership, the United team is clearly focused on continuing to create shareholder value. On behalf of the officers, employees, and directors, let me thank you for your support. With your continued support, 2020 will be another successful year for our Company.

Sincerely,

Richard M. Adams

Chairman of the Board and Chief Executive Officer



United Bankshares stock certificate number 001, issued May 1, 1984. UBSI celebrated its 35th anniversary in 2019.

#### UNITED BANKSHARES, INC.

#### **Executive Officers**

Richard M. Adams Chairman of the Board and Chief Executive Officer

Richard M. Adams, Jr. *President* 

James J. Consagra, Jr. Chief Operating Officer

Douglas B. Ernest Executive Vice President and Chief Credit Officer

Michael P. Fitzgerald

President, United Bank

Former Chairman,

President and CEO,

Bank of Georgetown

Theodore J. Georgelas

Craige L. Smith

Executive Vice President
and Chief Administrative &
Information Officer

W. Mark Tatterson
Executive Vice President
and Chief Financial Officer

Darren K. Williams Executive Vice President and Chief Risk Officer

#### **Directors**

Richard M. Adams Chairman of the Board and Chief Executive

Officer, United Bankshares, Inc.

Peter A. Converse Former President and CEO, Virginia Commerce Bancorp, Inc.

d CEO, Commercial Real Estate

Developer; Managing

Director, Georgelas Group

Holdings, LLC

J. Paul McNamara Chairman, Potomac Capital Advisors Mark R. Nesselroad Chief Executive Officer, Glenmark Holding, LLC

Albert H. Small, Jr. President, Renaissance Centro Inc., LLC

Mary K. Weddle Former Executive Vice President, The Long & Foster Companies Gary G. White Principal Consultant, JRW, LLC; and Former Interim President, Marshall University

P. Clinton Winter President, Bray & Oakley Insurance Agency

#### **Directors Emeriti**

Robert G. Astorg
Principal, Astorg & Jones
CPAs, A.C.

Thomas J. Blair III
Consulting Engineer

W. Gaston Caperton III Chairman, Caperton Group; Former President, The College Board; Former Governor, State of West Virginia Bernard H. Clineburg Advisor to the Chairman; and Former Executive Chairman, Cardinal Financial Corp.

H. Smoot Fahlgren Former Chairman of the Board, Fahlgren, Inc. W. Douglas Fisher Former Chairman of the Board, Virginia Commerce Bancorp, Inc.

F. T. Graff, Jr. Attorney-at-Law, Senior Partner, Bowles Rice LLP John M. McMahon Chairman, Miller & Long Co., Inc.

I. N. Smith, Jr.
Former President,
United Bankshares, Inc.

# UNITED BANKSHARES, INC. UNITED BANK

#### **Board of Directors**



Seated: Mary K. Weddle, Albert H. Small Jr., Richard M. Adams

Standing: Mark R. Nesselroad, Peter A Converse, Gary G. White, P. Clinton Winter,

J. Paul McNamara, Michael P. Fitzgerald, Theodore J. Georgelas

#### **BOARD OF ADVISORS**

#### Washington, DC, Northern Virginia, Suburban Maryland, North Carolina, South Carolina



Seated: Richard M. Patrick, Michael P. Fitzgerald, Lawrence K. Doll, James J. Consagra Jr., Steven B. Peterson, Walter H. Aikens

Standing: Craige L. Smith, James A. Fernald III, Jeffrey B. Dierman, Dennis Cotter, Theodore J. Georgelas, Mary K. Weddle, Peter A. Converse, Leonard Adler, Norris E. Mitchell, John M. McMahon, Albert H. Small Jr., Edward H. Kaplan

#### **BOARD OF ADVISORS**

#### West Virginia, Ohio, Pennsylvania, Western Maryland, Western Virginia



Seated: J. Thomas Moore, Virginia L. King, H. Dill Battle III, Diane Lewis Jackson, Richard M. Adams

Standing: Anna J. Schultheis, Henry M. Kayes Jr., Lawson W. Hamilton III, Richard M. Adams Jr., Michael G. Campbell, W. Mark Tatterson, Thomas T. Mendenhall, W. Gaston Caperton IV, Douglas B. Ernest, Stephen A. Hamer, R. Terry Butcher, James W. Dailey II, Darren K. Williams, Robert A. McMillan

#### UNITED BANKSHARES, INC. AND SUBSIDIARIES

#### **Shareholder Information**

Analysts, investors, the press and others seeking financial information about United Bankshares, Inc. should contact W. Mark Tatterson, Executive Vice President and Chief Financial Officer, (304) 424-8716, at the Corporate Offices located at United Square, Fifth and Avery Streets, Parkersburg, West Virginia 26101.

Shareholders seeking general information regarding participation in the United Bankshares, Inc. Dividend Reinvestment Plan or a copy of United Bankshares, Inc. Report to the Securities and Exchange Commission, Form 10-K, should contact W. Mark Tatterson, Executive Vice President and Chief Financial Officer, (304) 424-8716.

United Bankshares, Inc. common stock is listed on NASDAQ, National Association of Securities Dealers Quotation System, National Market System. The quotation symbol is "UBSI."

#### **Website Addresses**

www.ubsi-inc.com www.bankwithunited.com

#### **Annual Meeting**

The 2020 United Bankshares, Inc. Annual Shareholders Meeting will be held at 4:00 p.m., Tuesday, May 12, 2020, at the Washington Golf & Country Club, 3017 North Glebe Road, Arlington, VA 22207.

#### **Independent Auditors**

Ernst & Young LLP 900 United Center P. O. Box 2906 Charleston, WV 25330 www.ey.com

#### Registrar & Transfer Agent

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